# Stella International



# **BUY (unchanged)**

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# **Hong Kong Industrials**

# **Key points:**

- Top and bottom line in good shape.
- Output from Vietnam suppliers affected by strikes.
- Healthy retail expansion.

Steady strides

- Long-term prospects unchanged.
- Earnings forecast cut for FY12/08F.
- Maintain BUY.
- Lower target price at HK\$17.12.

1H FY12/08A review. Revenue rose 18.3% YoY to US\$493.7m, with the gross margin widening to 23.6% from 23.1%.

- □ ODM division turnover grew 16.7% to US\$482.3m, comprising a 3.6% increase in the sales volume and 13.6% in ASP. The shipment volume was below the company's growth target of around 10.0% mainly due to capacity constraints, especially an unexpected strike at contractual manufacturers in Vietnam in April. The gross margin narrowed 0.3pcp to 22.3% due to higher manufacturing overheads.
- Retail division turnover surged 196.7% to US\$11.4m, on a 41.7% hike in same-store-sales (SSS) (around 30.0% from the sales volume and 10.0% from ASP). The store-level operating margin improved by 8.1pcp to 13.4%. The company opened 47 new stores (Stella Luna: 20, What For: 27) during the period bringing the total to 130 (Stella Luna: 93, What For: 37) at end-June.

The blended operating margin narrowed by 0.6pcp to 12.5% due to a 46.5% increase in SG&A, mainly for 1) retail network expansion; 2) brand building; 3) labor training. The net margin shrunk 0.8pcp to 11.3%. Net profit increased 10.8% to US\$55.6m.

### Recent developments.

- ☐ April over 1,000 workers at Stella's contracted suppliers went on strike to protest against long hours and poor working conditions, affecting Stella's production, mainly for low-margin private label products. The company has scaled down its FY12/08 capacity increase from about 10.0% to 5.0 - 6.0%.
- ☐ June Stella opened 27 new What For stores in 1H, and cut its original target of 80 in FY12/08F to 70, partly due difficulties related to the Beijing Olympic Games.
- ☐ July the company agreed with Deckers to establish a 49:51 JV in China to wholesale and retail Deckers's UGG Australia brand. Up to two stores will be opened in FY12/08.

## Forecast adjustments and valuation.

Top line. We expect only a minor impact from the lowered full-year manufacturing capacity and What For store expansion targets, given limited contributions from private label products and green retail stores. Hence we only fine tune our top-line forecast.

Stock data	
Price	HK\$13.50
Target price	HK\$17.12 (+27%)
12 mth range	HK\$1094-18.80
Market cap.	US\$1,404.0m
Daily t/o, 3 mth	US\$1.5m
Free float %	30.3%
Ticker	1836.HK/1836 HK

Financial summary									
Year to Dec	06A	07A	08F	09F	10F				
Turnover (US\$m)	779.3	937.2	1,114.7	1,320.8	1,557.3				
Net Profit (US\$m)	91.4	114.7	128.6	150.1	172.6				
EPS (US\$)	0.156	0.165	0.159	0.185	0.213				
EPS ∆%	6.8	5.8	(3.7)	16.7	15.0				
P/E (x)	11.7	11.0	11.4	9.8	8.5				
P/B (x)	2.42	2.01	1.78	1.69	1.59				
EV/EBITDA (x)	14.3	11.4	10.5	8.6	7.1				
Yield (%)	-	0.3	0.9	1.0	1.1				
ROE (%)	22.4	19.6	16.5	17.7	19.2				
ROCE (%)	21.9	18.7	14.6	16.8	19.2				
N. Gear. (%)	Cash	Cash	Cash	Cash	Cash				

Price Performance			
	1 mth	3 mth	12 mth
Relative to HSI (%)	-2.1	+26.4	-12.2
Actual price changes (%)	-2.2	+4.8 -13	
	08F	09F	10F
Consensus EPS (US\$)	0.170	0.197	0.222
Previous forecasts (US\$m)	145.3	165.1	185.9
Previous EPS (US\$)	0.180	0.204	0.230



**Gross margin.** We expect the gross margin of the ODM segment to shrink due to higher-than-expected manufacturing overheads in 1H FY12/08A and the strike in Vietnam, implying a thinner margin from contractual manufacturing agreements.

**Earnings.** The company expects operating losses from the retail segment to be larger than expected due to brand building expenses. It also increased overall staff training expenses in 1H FY12/08A and considering the footwear industry's heavy reliance on labor, we expect this trend to continue. Overall, we cut our net profit estimate for FY12/08F from US\$145.3m to US\$128.6m.

(US\$m)	New	Old	Change	Main reasons
Turnover	1,114.7	1,121.3	(0.6)	
ODM	1,087.8	1,094.3	(0.6)	Lower output from Vietnam contractual suppliers
Retail	26.9	27.0	(0.4)	Less new stores for What For
Gross profit	265.2	277.3	(4.4)	
ODM	247.8	257.0	(3.6)	Higher manufacturing overhead and procurement
				expenses for products from Vietnam suppliers
Retail	17.5	20.3	(14.0)	Lower-than-expected gross margin in 1H
Other income	25.3	25.3	0.0	
Selling and distribution costs	(53.7)	(46.1)	16.3	More marketing expenses for retail segment
Administrative expenses	(62.4)	(60.6)	3.1	More expenses for staff training
Research and development costs	(39.3)	(39.5)	(0.6)	In line with top line growth
Share of results of an associate	0.0	0.0		
Finance costs	(0.4)	(0.4)	0.0	
Profit before tax	134.8	156.0	(13.6)	
Income tax expense	(6.3)	(10.7)	(40.9)	Lower-than-expected effective tax rate in 1H
Profit for the period	128.5	145.3	(11.6)	
Attributable to:				
Equity holders of the Company	128.6	145.3	(11.5)	
Minority interests	(0.1)	0.0		Minority shareholder owns 30.0% interest in Stella's retail
				operation in Thai

Source: SBI E2-Capital

**Valuation.** With sharp hikes in long-term interest rates, we employ a new discount rate of 12.53% (4.53% risk-free rate plus 8.0% risk premium) in our DCF model instead of the old 11.15% (3.15% + 8.0%) and derive a fair price of HK\$17.12.

**Recommendation.** We see Stella as a leading footwear manufacturer, who will benefit from: 1) expansion of its major clients, mostly tier-one brands; 2) contraction of Europe's footwear manufacturing industry, which will increase outsourcing to OEM companies; 3) production shift from South America (Brazil) to Asian countries. Also, Stella's foray into the retail market will bring in some extra momentum. The company's bottom line will grow at a CAGR of 14.6% from FY12/07A to FY12/10F, according to our estimates. We maintain our BUY recommendation with a new target of HK\$17.12 based on the fair value.

P & L (US\$m)	06A	07A	08F	09F	10F	Cash Flow (US\$m)	06A	07A	08F	09F	10F
Year to Dec						Year to Dec					
Turnover	779.3		1,114.7	1,320.8	1,557.3	EBIT	89.3	109.5	113.8	142.4	172.4
% chg	16.5	20.3	18.9	18.5	17.9	Depre./amort.	13.0	15.3	20.2	21.8	25.3
Gross profit	165.7	221.0	265.2	332.5	409.4	Net int. paid	4.4	9.8	20.9	21.5	22.7
						Tax paid	0.0	0.0	(7.7)	(6.3)	(13.9)
EBITDA	102.3	124.8	134.0	164.1	197.8	Dividends received	0.2	0.1	0.0	0.0	0.0
Depre./amort.	(13.0)	(15.3)	(20.2)	(21.8)	(25.3)	Gross cashflow	106.8	134.7	147.3	179.3	206.5
EBIT	89.3	109.5	113.8	142.4	172.4	0.000 0.000					
					22.7	Chgs. in working cap.	(EE 2)	(70.7)	(20.6)	(24.4)	(20 E)
Net int. income/(exp.)	4.4	9.8	20.9	21.5	22.1		(55.2)	(78.7)	(29.6)	(34.4)	(39.5)
Exceptionals						Operating cashflow	51.6	56.0	117.6	144.9	167.0
Associates	0.0	(0.1)	0.0	0.2	0.4						
Jointly-controlled entit.						Capex	(22.1)	(24.2)	(37.3)	(35.9)	(29.1)
Pre-tax profit	93.6	119.2	134.8	164.1	195.6	Free cashflow	29.5	31.9	80.4	109.0	138.0
Tax	(2.3)	(4.6)	(6.3)	(13.9)	(22.8)						
Minority interests	0.0	0.1	0.1	(0.0)	(0.1)	Dividends paid	(21.8)	(122.7)	(34.6)	(107.2)	(117.6)
Net profit	91.4	114.7	128.6	150.1	172.6	Net distribution to MI					
% chg	7.0	25.5	12.1	16.7	15.0	Investments					
70 S.I.g		20.0				Disposals					
Dividends	(21.8)	(251.2)	(24.6)	(107.2)	(117.6)	New shares	0.0	444.6	0.0	0.0	0.0
			(34.6)	(107.2)	,						
Retained earnings	69.6	(136.5)	94.0	42.9	55.1	Others	2.8	(20.4)	1.4	0.2	0.2
						Net cashflow	10.5	333.3	47.2	2.0	20.6
EPS (US\$) - Basic	0.156	0.165	0.159	0.185	0.213						
EPS (US\$) - F.D.	0.156	0.165	0.159	0.185	0.213	Net (debt)/cash - Beg.	63.2	73.7	407.0	454.2	456.2
DPS (US\$)	-	0.038	0.128	0.141	0.154	Net (debt)/cash - End.	73.7	407.0	454.2	456.2	476.8
No. sh.s o/s (m) - W.A.	585.0	693.9	809.3	809.3	809.3						
No. sh.s o/s (m) - Y.E.	585.0	809.3	809.3	809.3	809.3	Interim Results (US\$m)	06A	07A			
No. sh.s o/s (m) - F.D.	585.0	693.9	809.3	809.3	809.3	Six months to Jun					
110. 01.0 0/0 (11)	000.0	000.0	000.0	000.0	000.0	Turnover	352.2	417.3			
Margina (9/)							332.2				
Margins (%)	04.0	00.0	00.0	05.0	000	% chg		18.5			
Gross	21.3	23.6	23.8	25.2	26.3						
EBITDA	13.1	13.3	12.0	12.4	12.7	Profit from operations	42.7	52.3			
EBIT	7.0	11.7	10.2	10.8	11.1	Interest expenses	(0.0)	(0.1)			
Pre-tax	12.0	12.7	12.1	12.4	12.6	Associates	0.0	0.0			
Net	11.7	12.2	11.5	11.4	11.1	Jointly-controlled entit.					
						Pre-tax profit	42.7	52.2			
						Tax	0.0	0.0			
						Minority interests		0.0			
Balance Sheet (US\$m)	06A	07A	08F	09F	10F	Net profit	42.7	52.3			
Year to Dec	0071	0171	001	001	101	% chg		22.3			
Fixed assets	144.6	158.2	175.2	189.4	193.1	70 CHg		22.0			
						EDC (UCC) Pagin	0.074	0.006			
Intangible assets	9.5	10.4	10.2	10.2	10.4	EPS (US\$) - Basic	0.071	0.086			
Other LT assets	0.6	1.2	0.0	0.0	0.0	DPS (US\$)		0.038			
Cash	73.7	407.0	454.2	456.2	476.8						
Accounts receivable	128.0	174.1	207.1	245.4	289.3	Shareholding Structure					
Other receivables									Shares	o/s (m)	%
Inventories	77.9	97.9	116.4	138.0	162.7	Cordwalner Bonaventure Inc.				564.3	69.7
Due from related co.s	78.7	7.1	7.1	7.1	7.1	Others				245.0	30.3
Other current assets	50.1	0.8	0.8	0.8	0.8	Total				809.3	100.0
Total assets	563.0	856.7		1,047.1						000.0	
Total assets	303.0	030.7	37 1.1	1,047.1	1,140.2	Packground					
A acquista nove-t-1-	(405.0)	(445.0)	(407.4)	(460.0)	(400.0)	Background Established in 1982, Stella	Intornati-	nol is -	Toiseer	00004 f-	otwoor
Accounts payable	(105.6)	(115.6)	(137.4)	(162.9)	(192.0)	,					
Other payable						manufacturing company. Proc					
Tax payable	(3.0)	(7.7)	(6.3)	(13.9)	(22.8)	women's casual, women's fas	hion, etc.	Production	n facilitie	s are loc	ated in
Due to related co.s	(15.1)	0.0	0.0	0.0	0.0	China and Vietnam with effect	ctive capa	city totali	ng 45.0n	n pairs in	2007.
ST debts						The company commenced its	own reta	ailing oper	ration in	2006 and	owns
Other current liab.											Kong
	0.0	(0.3)	(0.3)	(0.3)	(0.3)	two brands (Stella Luna and	What F	or) now.	It listed	in Hong	-
LT debts	0.0	(0.3)	(0.3)	(0.3)	(0.3)	·	d What F	or) now.	It listed	in Hong	
LT debts Other LT liabilities	0.0	(0.3)	(0.3)	(0.3)	(0.3)	two brands (Stella Luna and exchange in Jul 2007.	d What F	or) now.	It listed	in Hong	
Other LT liabilities					, ,	exchange in Jul 2007.		·			105
				(0.3) (177.1)	, ,	exchange in Jul 2007.  Key Ratios	06A	07A	08F	09F	10F
Other LT liabilities  Total liabilities	(123.7)	(123.6)	(144.1)	(177.1)	(215.2)	exchange in Jul 2007.  Key Ratios Net gearing (%)	06A Cash	07A Cash	08F Cash	09F Cash	Cash
Other LT liabilities  Total liabilities  Share capital	<b>(123.7)</b> 0.0	<b>(123.6)</b> 10.4	<b>(144.1)</b> 10.4	<b>(177.1)</b> 10.4	<b>(215.2)</b> 10.4	exchange in Jul 2007.  Key Ratios Net gearing (%) Net ROE (%)	<b>06A</b> Cash 22.4	<b>07A</b> Cash 19.6	<b>08F</b> Cash 16.5	<b>09F</b> Cash 17.7	Cash 19.2
Other LT liabilities Total liabilities Share capital Reserves	(123.7) 0.0 439.3	(123.6) 10.4 722.6	(144.1) 10.4 816.6	(177.1) 10.4 859.5	(215.2) 10.4 914.6	exchange in Jul 2007.  Key Ratios Net gearing (%) Net ROE (%) EBIT ROCE (%)	06A Cash 22.4 21.9	07A Cash 19.6 18.7	08F Cash 16.5 14.6	09F Cash 17.7 16.8	Cash 19.2 19.2
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Other LT liabilities Total liabilities Share capital Reserves Shareholders' funds Minority interest	(123.7) 0.0 439.3 439.3	10.4 722.6 <b>733.0</b> <b>0.1</b>	(144.1) 10.4 816.6 827.0 0.0	(177.1) 10.4 859.5 869.9 0.1	10.4 914.6 924.9 0.1	exchange in Jul 2007.  Key Ratios  Net gearing (%)  Net ROE (%)  EBIT ROCE (%)  Dividend payout (%)  Effective tax rate (%)  Net interest coverage (x)	06A Cash 22.4 21.9 23.8 2.4	07A Cash 19.6 18.7 219.1 3.9	08F Cash 16.5 14.6 26.9 4.7	09F Cash 17.7 16.8 71.4 8.5 na	Cash 19.2 19.2 68.1 11.7
Other LT liabilities Total liabilities Share capital Reserves Shareholders' funds Minority interest Total	0.0 439.3 <b>439.3</b> - <b>439.3</b>	(123.6) 10.4 722.6 733.0 0.1 733.1	(144.1) 10.4 816.6 827.0 0.0 827.0	(177.1) 10.4 859.5 869.9 0.1 869.9	10.4 914.6 924.9 0.1 925.1	exchange in Jul 2007.  Key Ratios  Net gearing (%)  Net ROE (%)  EBIT ROCE (%)  Dividend payout (%)  Effective tax rate (%)  Net interest coverage (x)  A/R turnover (days)	06A Cash 22.4 21.9 23.8 2.4 na 56.9	07A Cash 19.6 18.7 219.1 3.9 na 58.8	08F Cash 16.5 14.6 26.9 4.7 na 62.4	09F Cash 17.7 16.8 71.4 8.5 na 62.5	Cash 19.2 19.2 68.1 11.7 na 62.7
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